

Finance, Innovation & Property Advisory Board

8 January 2014

Capital Plan Review 2013/14

Annexes 1 - 4

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Corporate Performance Plan 2012/2015 - Key Priorities & Improvement Actions**1(Key) Continued delivery of priority services and a financially viable Council .**

- 1a Improving efficiency and resilience of services.
- 1b Achieving more cost effective customer contacts.
- 1c Reducing overheads.
- 1d Reducing management/staff costs.
- 1e Realising capital receipts from surplus Council assets.
- 1f Reducing the cost of procured services.
- 1g Increasing usage levels at, and revenue from, our leisure facilities.
- 1h Providing more services via the voluntary sector and new sources.
- 1i Identifying new sources of external funding to support capital schemes.
- 1j Developing/sustaining revenue income.

2(Key) A clean, smart, well maintained and sustainable Borough .

- 2a Recycling more household waste.
- 2b Reducing littering in the borough.
- 2c More effective law enforcement.
- 2d Further working with our communities.
- 2e Better management of parking.
- 2f Improving the condition and appearance of Council car parks and adjacent landscaped areas.
- 2g improving public open spaces and enabling everyone to enjoy them in safety.
- 2h Improving the appearance and quality of the Council's leisure facilities, other property and land holdings.
- 2i Improving the appearance of high profile waterways.
- 2j Reducing energy consumption across the Council's own estate.
- 2k Recycling more of the Council's own waste.

Corporate Performance Plan 2012/2015 - Key Priorities & Improvement Actions**3(Key) Healthy living opportunities and community well-being .**

- 3a Encouraging physical activity and exercise, and reducing obesity.
- 3b Reducing substance misuse.
- 3c Promoting health awareness in workplaces and communities.
- 3d Improving mental health.
- 3e Encouraging healthy eating.
- 3f Reducing risks to health and safety at work.
- 3g Reducing health inequalities.
- 3h Reducing environmental pollution.

4(Key) Children and young people who are safe, involved and able to access positive activities .

- 4a Involving schools and young people in celebrations for the Olympic Games and Queen's Diamond Jubilee.
- 4b Giving young people more opportunities to influence decisions.
- 4c Improving access to holiday activity programmes to meet identified needs.
- 4d Encouraging more young people to attend dry side coaching courses at our leisure centres.
- 4e Further improving local play and leisure facilities.
- 4f Developing opportunities for young people across the borough in partnership with Kent County Council.
- 4g Introducing new educational programmes and facilities.
- 4h Improving housing for young people.

Corporate Performance Plan 2012/2015 - Key Priorities & Improvement Actions**5(Key) Low levels of crime, anti-social behaviour and fear of crime**

5a Reducing anti-social behaviour (ASB):

- Reducing the number of incidents of ASB.
- Reducing the number of persistent/repeat ASB offenders.

5b Reducing domestic abuse:

- Reducing the number of repeat victims of domestic abuse.
- Reducing the number of domestic abuse incidents.
- Ensuring victims of domestic abuse who need help know how and where to access support.
- Increasing the number of domestic abuse referrals to support services, including MARAC (the monthly Multi- Agency Risk Assessment Conference).

5c Reducing substance misuse:

- Reducing the number of possible drug offences reported to the police.
- Reducing residents' concern about drunk or rowdy people in their area.

6(Key) A continuing supply of homes, including affordable housing to buy and rent, and prevention of homelessness

6a Allocating land for new employment and housing development.

6b Providing affordable housing for low income households.

6c Reducing the shortfall in Gypsy and Traveller pitches.

6d Making better use of existing affordable housing.

6e Tackling homelessness.

6f Securing good sources of good quality affordable private rented accommodation.

6g Meeting the accommodation needs of vulnerable people.

6h Improving housing for young people.

6i Improving the energy efficiency of homes in the borough.

6j Making it easier for people to apply for benefits.

Corporate Performance Plan 2012/2015 - Key Priorities & Improvement Actions

7(Key) Sustainable regeneration of Tonbridge town centre and economic development in communities across the Borough .

- 7a Allocating land for new employment and housing development.
- 7b Encouraging new investment and development in Tonbridge town centre.
- 7c Improving the street scene.
- 7d Improving the vitality of local commercial centres.
- 7e Supporting smaller and local businesses in the borough.
- 7f Improving the fabric of Tonbridge town centre.
- 7g Improving local road and rail infrastructure.

Corporate Aims and Priorities 2011/12

	Overall aim(s)	Ref	Improvement Priority	Period	
1	Corporate affairs and planning				
	To continuously improve our services in terms of value for money.	Improving efficiency	1a	Improve the efficiency of the Council's services in the context of changes in the economic climate and the Government's 3% efficiency saving target for Local Government. (2.5% per year for 2005/08)	2005/10
		Our approach to buying	1b	Achieve best value through robust procurement.	2009/11
		Meeting the challenges of the recession	1c (Key)	Manage the Council's financial resources and performance to meet the challenges of the national budget strategy and its impact on public finances.	2010/11
2	Public access and involvement				
	To improve the public's access to, and influence over, services provided by the Council and the Council's role in representing the public.	Customer Services Strategy and customer care	2a	Improve how we manage customer contacts and customer care.	2006/11
		Responding to complaints from the public	2b	Respond better to complaints from the public.	2003/11
		Electronic service delivery (www.tmbc.gov.uk)	2c	Increase the availability of electronic information and transactions to help make local services more accessible, convenient, responsive and seamless.	2000/11
		Improving Services through research based on consultation	2d	Improve, cost effectively, the public's influence over services provided by the Council and by other organisations.	2005/11
		Diversity	2e	Ensure the Council meets its obligations fully in respect of its diverse communities.	2003/11
			2f	Improve access to Council services and facilities in accordance with Disability Discrimination Act (DDA) requirements.	2004/11
3	Planning and development				
	To protect and enhance the built and natural environment.	Local Development Framework	3a	Progress preparation of the Local Development Framework.	2003/11
		Tonbridge town centre	3b (Key)	Promote and support the sustainable regeneration and economic development of Tonbridge town centre.	2004/11
		Development control	3c	Improve the speed of determining planning applications.	2003/11
		Public access to the planning process	3d	Improve public access to the planning process.	2003/11
		Community and leisure facilities	3e	Encourage developer contributions in support of community leisure facilities.	2003/11

Corporate Aims and Priorities 2011/12

	Overall aim(s)	Ref	Improvement Priority	Period	
4	Transport and land drainage				
	To provide good parking management.	Parking	4a	Improve local parking to meet the needs of drivers such as residents, businesses, shoppers and visitors.	2004/11
	To achieve better management of local land drainage.	Land drainage	4b	Reduce the risk of flooding of residential and commercial premises.	2008/11
	To promote improvements in transportation.	Traffic and transportation	4c	Improve the efficiency and sustainability of transportation at key locations.	2005/11
			4d	Improve access to and parking at West Malling station.	2003/11
5	Housing				
	To improve the availability and quality of housing for those most in need.	Providing affordable housing and tackling homelessness	5a (Key)	Secure a continuing supply of affordable housing across all tenures and work to prevent homelessness.	2004/11
		Private sector renewal and energy efficiency	5b	Improve sub-standard housing and the energy efficiency of existing and new housing provision.	2004/11
		Assisting vulnerable households	5c	Improve support and assistance to vulnerable, elderly and disabled households to enable independent living.	2003/11
6	Housing – benefit payments				
	To provide financial assistance through the timely and accurate processing of claims for Housing and Council Tax benefit.	Housing and Council Tax benefit	6a	Achieve high performance in both accuracy of calculating benefit due and speed of processing.	2003/11
7	Leisure, arts and young people				
	To develop leisure and arts services for local people and visitors.	Access for everyone	7a	Enable the whole community, including those most in need, to more fully enjoy leisure and cultural activities.	2001/11
		Involving the community	7b	Increase community involvement in the delivery and design of leisure services.	2004/11
	To involve, safeguard and meet the needs of children and young people.	Cost effective operation	7c	Improve the quality and sustainability of the Council's leisure facilities and services.	2004/11
		Safety and security at our leisure facilities	7d	Improve security/health and safety at leisure facilities.	2003/11
		Outdoor leisure	7e	Improve public access to the countryside and public open spaces across the borough.	2004/11
			7f	Enhance the landscape of, and improve public access to, the Medway valley countryside.	2006/11
	Young people	7g (Key)	Involve, safeguard and meet the needs of children and young people.	2003/11	

Corporate Aims and Priorities 2011/12

	Overall aim(s)	Ref	Improvement Priority	Period
8	Street scene and open space environment			
	To protect and enhance the built and natural environment.	Our approach	8a (Key) Achieve a cleaner, smarter and better maintained street scene and open space environment.	2003/11
		Amenity and appearance of locations	8b Enhance the amenity and appearance of locations borough-wide.	2006/10
9	Recycling and waste collection			
	To protect and enhance the built and natural environment.	Our recycling and waste services	9a Recycle a larger proportion of household waste.	1999/2011
10	Community safety			
	To deliver, with others, benefits beyond those possible from the Council's resources. To reduce crime and disorder and the fear of crime. To promote and improve public safety.	Tackling crime and anti-social behaviour	10a (Key) Work with partners to increase community safety by tackling: ▶ Acquisitive crime ▶ Anti-social behaviour ▶ Perception of crime ▶ Substance misuse ▶ Violent crime.	2009/10
		Fear of crime	10b Reduce the fear of crime.	2003/10
		Young people	10c Increase activity programmes for young people in areas of highest social deprivation.	2004/10
		Moving forward	10d (Key) Work with partners to reduce crime, anti-social behaviour and the fear of crime.	2005/11
11	Public and environmental health			
	To deliver, with others, benefits beyond those possible from the Council's resources.	Our overall approach	11a (Key) Work with partners to promote, encourage and provide opportunities for healthy living.	2004/11
		Reducing health inequalities	11b Work with other agencies to improve people's health in the poorest areas of our borough.	2003/10
	To protect and improve public health.	Health and safety in businesses	11c Work with other agencies to ensure businesses comply with food and safety legislation.	2007/10
		Local air quality	11d Improve air quality: ▶ In the area of the M20 between New Hythe Lane, Larkfield and Hall Road, Aylesford. ▶ From 2005, at Tonbridge High Street, Wateringbury crossroads and London Road/Station Road, Ditton. ▶ From 2008, areas adjacent to the A20 in Larkfield, Ditton and Aylesford.	2002/10

Corporate Aims and Priorities 2011/12

	Overall aim(s)		Ref	Improvement Priority	Period
12	Climate Change				
	To deliver, with others, benefits beyond those possible from the Council's resources. To provide leadership on community issues that are beyond the remit of a single agency. To improve the well-being of communities in Tonbridge and Malling.	Making a difference	12a (Key)	Work with partners to make a positive local contribution to tackling the causes and effects of climate change.	2007/11
13	Community leadership				
	To deliver, with others, benefits beyond those possible from the Council's resources. To provide leadership on community issues that are beyond the remit of a single agency. To improve the well-being of communities in Tonbridge and Malling.	Community planning	13a	Achieve with our partners the priorities set out:	2009/10
				▶ in the Sustainable Community Strategy for Tonbridge and Malling (2009/12)	
				▶ in the Local Area Agreement	
			▶ arising from work of the borough's Local Strategic Partnership.		
			13b (Key)	Work with partners to:	2010/11
			▶ reduce crime, anti-social behaviour and fear of crime.		
			▶ promote, encourage and provide opportunities for healthy living.		
			▶ make a positive local contribution to tackling the causes and effects of climate change.		
			▶ achieve further shared priorities to improve residents' quality of life in Tonbridge and Malling.		
		Advocacy	13c	Better represent the community's interests in respect of services provided by agencies or organisations separate from the Council.	2005/10
14	Local economy				
	To promote the well-being of the local economy and enhance the viability and vitality of population centres.	Our approach to the local economy	14a	Contribute to improving the West Kent economy.	2003/11
		Tourism	14b	Increase tourism within the borough.	2000/11

Corporate Aims and Priorities 2011/12

	Overall aim(s)	Ref	Improvement Priority	Period	
15	Resources – Personnel and Organisational Development				
	<p>To recruit, develop and retain well-informed, qualified staff who also take responsibility for developing themselves.</p> <p>To improve the Council's ability to achieve its strategic and operational objectives through its:</p> <ul style="list-style-type: none"> ▶ Organisational structure. ▶ Performance Management System. <p>To improve health and safety in Council premises and activities.</p>	Personnel	15a	Better align and equip the Council's workforce to ensure that we have the skills and capacity to meet business needs.	2009/11
		Health and safety	15b	Improve our corporate Health and Safety Management System and practices.	2009/11
16	Resources – Finance				
	<p>To manage the Council's financial affairs to support its service delivery objectives.</p> <p>To maintain the Council's high standards of financial management and probity.</p> <p>To identify and exploit cost-effective opportunities for external funding.</p>	Revenue	16a	Further improve on the prompt collection of monies due to the Council.	2003/11
17	Resources – Information technology				
	To improve management of information within the Council.	Information technology	17a	Improve the Council's own use and cost effectiveness of technology.	2001/11
		Kent Connects	17b	Improve the management and cost effectiveness of technology via shared use of resources within Kent.	2003/11
18	Resources – Property				
	To continue improving the match between the Council's property holdings and its service delivery, organisational and financial needs.	Property	18a	Improve the fabric of our leisure facilities and access for all.	2004/11

**CAPITAL PLAN: LIST A
ALL SERVICES**

	Expenditure To 31/03/13	2013/14 Est Inc Prior Yr Slippage	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate	2019/20 Estimate	Total Scheme Estimate
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Capital Plan Schemes									
Service									
Planning, Housing & Environmental Health	712	538	820	378	378	378	337	337	3,878
Street Scene & Leisure	548	318	313	112	112	112	127	112	1,754
Corporate	121	96	90	30	30	30	30	30	457
Sub-total	1,381	952	1,223	520	520	520	494	479	6,089
Capital Renewals									
Service									
Planning, Housing & Environmental Health	n/a	120	33	183	46	35	35	36	488
Street Scene & Leisure	n/a	362	403	400	385	591	475	268	2,884
Corporate	n/a	382	350	468	332	347	275	274	2,428
Sub-total	n/a	864	786	1,051	763	973	785	578	5,800
Grand Total	1,381	1,816	2,009	1,571	1,283	1,493	1,279	1,057	11,889

CAPITAL PLAN: LIST A PLANNING, HOUSING AND ENVIRONMENTAL HEALTH									
	Expenditure To 31/03/13	2013/14 Estimate inc Prior Year Slippage	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate	2019/20 Estimate	Total Scheme Estimate
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Car Parking	67	77	98	30	30	30	30	30	392
Transportation	347	22	31	0	0	0	0	0	400
Environmental Improvements	57	33	310	0	0	0	0	0	400
Land Drainage / Flood Defence	167	18	33	0	0	0	0	0	218
Housing Investment Programme	74	388	348	348	348	348	307	307	2,468
Environmental Health	0	0	0	0	0	0	0	0	0
Sub-total	712	538	820	378	378	378	337	337	3,878
Capital Renewals	n/a	120	33	183	46	35	35	36	488
Sub-total	n/a	120	33	183	46	35	35	36	488
Total Planning, Housing and Environmental Health	712	658	853	561	424	413	372	373	4,366

**CAPITAL PLAN: LIST A
PLANNING, HOUSING AND ENVIRONMENTAL HEALTH**

	Code	Expenditure To 31/03/13	2013/14 Estimate inc Prior Year Slippage	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate	2019/20 Estimate	Total Scheme Estimate
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Car Parking										
(a) Improvement Programme for Existing Car Parks										
(i) Phase 5	P01AA	46	2							48
(ii) Rolling Programme	P01AB		56	55	30	30	30	30	30	231
(b) Car Parking Action Plan										
(i) Phase 6	P01MA	21	17							38
(ii) Phase 7	P01MB		2	23						25
(iii) Phase 8	P01AV			20						20
Total Car Parking to Summary		67	77	98	30	30	30	30	30	362

**CAPITAL PLAN: LIST A
PLANNING, HOUSING AND ENVIRONMENTAL HEALTH**

	Key Priorities & Improvement Themes or [CA & P]	Notes
Car Parking		
(a) Improvement Programme for Existing Car parks	2(Key), 2e, 2f, 2h	A phased programme of improvements to existing car parks, improving access for customers and enhancing the value and the quality of the car park stock. Includes improved surfaces, drainage, information, lighting, boundary fencing and remodelled layouts.
(i) Phase 5		Works completed. Budget reduced by £2,000.
(ii) Rolling Programme		An annual provision for capital investment in our off-street car parks to ensure that their condition is adequate for health & safety, legislation and the needs of our customers. Budget provision in 2013/14 of £14,000 has been vired to Tonbridge Swimming Pool Car Park Extension scheme. Provision for 2014/15 has been increased by £25,000 to meet the costs of repair works to the Upper Castle Fields Car Park retaining wall.
(b) Car Parking Action Plan	2(Key), 2d, 2e	A phased programme of parking measures to give effect to the Cabinet's adopted Parking Action Plan.
(i) Phase 6		Parking management interventions throughout the Borough including specific neighbourhood wide initiatives at Aylesford and West Malling (a review of the existing Local Parking Plan). Details of the programme have featured in periodic reports to the Planning and Transportation Advisory Board and the Joint Transportation Board. The programme includes reviews of the existing Local Parking Plans for Snodland, Borough Green and East Malling.
(ii) Phase 7		
(iii) Phase 8		Includes provision for an initiative in Hadlow that is currently in abeyance at the request of the Parish Council.

**CAPITAL PLAN: LIST A
PLANNING, HOUSING AND ENVIRONMENTAL HEALTH**

	Code	Expenditure To 31/03/13	2013/14 Estimate inc Prior Year Slippage	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate	2019/20 Estimate	Total Scheme Estimate
Transportation		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
(a) Local Transport Plan Partnership Programme Less Grants & Contributions	P01ED	186 (9)	18	31						235 (9)
		177	18	31	0	0	0	0	0	226
(b) Community Partnership Initiatives	P06FE	170	4							174
Total Transportation to Summary		347	22	31	0	0	0	0	0	400
Environmental Improvements										
(a) Tonbridge Town Centre Enhancements - Ph 1	P01FH	57	33	10						100
(b) Tonbridge Town Lock Less Developer Contributions Environment Agency Other Grants and Contributions	P01LD			792 (260) (230) (2)						792 (260) (230) (2)
		0	0	300	0	0	0	0		300
Total Environmental Improvements to Summary		57	33	310	0	0	0	0	0	400
Land Drainage / Flood Defence										
(a) Drainage Improvement Programme Less DEFRA Grant	P01HR	57 (28)	10	33						100 (28)
		29	10	33	0	0	0	0	0	72
(b) Flood defence - East Peckham Flood Alleviation	P01HP	138	8							146
Total Land Drainage / Flood Defence to Summary		167	18	33	0	0	0	0	0	218

**CAPITAL PLAN: LIST A
PLANNING, HOUSING AND ENVIRONMENTAL HEALTH**

	Key Priorities & Improvement Themes or [CA & P]	Notes
Transportation		
(a) Local Transport Plan Partnership Programme	7(Key), 7c,	Enabling provision to help influence priorities and timing of KCC Local Transport Plan schemes using selective funding contributions e.g. Tonbridge Town Centre. Budget increased by £9,000 met from a contribution from KCC towards street scene improvements in Tonbridge High Street.
(b) Community Partnership Initiatives	[CA&P: 8a(key),8b, 13c]	Provision to enable a swift response to partnership initiatives in conjunction with external bodies. Individual project commitments have been reviewed. Budget provision reduced by £13,000 during 2010/11 Capital Plan Review. A further £41,000 has been vired to the Tonbridge Racecourse Sportsground Bridge Repair / Renewal Scheme as part of the 2013/14 Capital Plan Review.
Environmental Improvements		
(a) Tonbridge Town Centre Enhancements - Ph 1	7(Key), 7b, 7c, 7f	Previous individual Tonbridge enhancement budgets have been consolidated to provide a budget for priorities arising from the Tonbridge Central Area Action Plan.
(a) Tonbridge Town Lock	2(Key), 2g, 2i, 7(Key) 7c, 7f	Scheme to be implemented in conjunction with the Environment Agency to tackle the derelict lock side area by providing a new flood wall, high quality public open space and new boater facilities. Funding slipped to 2014/15.
Land Drainage / Flood Defence		
(a) Drainage Improvement Programme	3(Key), 3h	To support the Borough Council's role as a flood risk management authority with powers to carry out works to reduce flood risk including a potential contribution to the Aylesford Property Level Protection Scheme..
(b) Flood defence - East Peckham Flood Alleviation	3(Key), 3h	Work completed. Original scheme allocation was pruned in the 2008/9 Capital Plan review on the basis that future provision would be made as necessary to enable accounts to be settled and contractual claims to be met where appropriate.

**CAPITAL PLAN: LIST A
PLANNING, HOUSING AND ENVIRONMENTAL HEALTH**

	Code	Expenditure To 31/03/13	2013/14 Estimate inc Prior Year Slippage	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate	2019/20 Estimate	Total Scheme Estimate
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Housing Investment Programme										
(a) House Renovation Grants										
(i) Disabled Facilities Grants - Mandatory Less Government Grant	P03AC	n/a	620	616	616	616	616	616	616	4,316
		n/a	(415)	(415)	(415)	(415)	(415)	(415)	(415)	(2,905)
		n/a	205	201	201	201	201	201	201	1,411
(ii) Housing Assistance	P03AD	n/a	147	147	147	147	147	106	106	947
(b) Sustainable Communities Programme										
(i) Renewable Energy Schemes	P03AM	74	36							110
Total Housing Investment Programme to Summary		74	388	348	348	348	348	307	307	2,468
Environmental Health										
(a) Air Quality Impact Study Less Government Grant & Other Contributions	P02BE	0	150							150
		0	(150)							(150)
		0	0	0	0	0	0	0	0	0
Total Environmental Health to Summary		0	0	0	0	0	0	0	0	0

CAPITAL PLAN: LIST A PLANNING, HOUSING AND ENVIRONMENTAL HEALTH		
	Key Priorities & Improvement Themes or [CA & P]	
Housing Investment Programme		
(a) House Renovation Grants	[CA&P: 5c]	Figures across the plan period 2013/14 to 2019/20 are based on current costs. The need to uplift figures to reflect the impact of inflation is considered annually as part of the Capital Plan Review process.
(i) Disabled Facilities Grants - Mandatory		<i>The 2013/14 provision of £620,000 comprises the original budget allocation approved by Council in February 2013 of £611,000 plus the net underspend of £4,000 brought forward from 2012/13 plus £5,000 additional grant award for 2013/14.</i>
(ii) Housing Assistance		Provisions in years 2014/15 to 2019/20 assume the current level of Government support (£415,000 award for 2013/14) will continue. Net expenditure of £201,000 per annum reflects the original budget allocation approved by Council in February 2013.
(b) Sustainable Communities Programme		The underlying base budget commitment to Housing Assistance is £106,000 per annum. Savings in 2011/12 and previous years have been used to uplift figures in 2013/14 to 2017/18. <i>The 2012/13 underspend of £141,000 has been retained in the Reserve for Capital Schemes.</i>
(i) Renewable energy schemes.	[CA&P: 5c]	Unspent provision for renewable energy schemes slipped to 2013/14.
Environmental Health		
(a) Air Quality Impact Study	3(Key), 3h	Joint scheme with KCC and Maidstone Borough Council to evaluate the air quality impacts of retro-fitting buses along the A20 corridor.

**CAPITAL PLAN: LIST A
PLANNING, HOUSING AND ENVIRONMENTAL HEALTH**

	Code	Expenditure To 31/03/13	2013/14 Estimate inc Prior Year Slippage	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate	2019/20 Estimate	Total Scheme Estimate
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Capital Renewals										
(a) CCTV Capital Renewals	P01BA	n/a	133	40	40	40	40	40	40	373
(b) Car Parking	P01JF	n/a	9		179					188
(c) Environmental Protection	P02EBCR01	n/a	8			13				21
Provision for Inflation		n/a		1	10	4	4	4	5	28
Savings Target (assumes 20%)		n/a	(30)	(8)	(46)	(11)	(9)	(9)	(9)	(122)
Total Capital Renewals to Summary		n/a	120	33	183	46	35	35	36	488

**CAPITAL PLAN: LIST A
PLANNING, HOUSING AND ENVIRONMENTAL HEALTH**

	Key Priorities & Improvement Themes or [CA & P]	Notes
<p>Capital Renewals</p> <p>(a) CCTV Capital Renewals</p> <p>(b) Car Parking</p> <p>(c) Environmental Protection</p>	<p>2(Key), 2e, 5(Key), 5a,</p> <p>2(Key), 2e, 2f</p> <p>[CA&P: 10a (key)]</p>	<p>Provision for the replacement of life-expired CCTV equipment. A provision of £40,000 per annum has been allowed to cover routine replacements. Enhanced budget in 2013/14 reflects completion of the switch to digital.</p> <p>Anticipated replacement of ticket machines delayed to 2015/16 to coincide with the redevelopment of Tonbridge town centre.</p> <p>Renewal of sound and gas analysers.</p>

**CAPITAL PLAN: LIST A
STREET SCENE AND LEISURE**

	Expenditure To 31/03/13	2013/14 Estimate inc Prior Year Slippage	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate	2019/20 Estimate	Total Scheme Estimate
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Street Scene	n/a	104	104	104	104	104	104	104	728
Bradford Street Leisure and Community Centre	0	0	0	0	0	0	0	0	0
Tonbridge Swimming Pool	0	92	0	0	0	0	0	0	92
Sports Grounds	19	20	106	0	0	0	0	0	145
Open Space	24	16	0	0	0	0	0	0	40
Capital Grants	398	25	0	0	0	0	0	0	423
Other Schemes	107	61	103	8	8	8	23	8	326
Sub-total	548	318	313	112	112	112	127	112	1,754
Capital Renewals	n/a	362	403	400	385	591	475	268	2,884
Sub-total	n/a	362	403	400	385	591	475	268	2,884
Total Street Scene & Leisure	548	680	716	512	497	703	602	380	4,638

**CAPITAL PLAN: LIST A
STREET SCENE AND LEISURE**

	Code	Expenditure To 31/03/13	2013/14 Estimate inc Prior Year Slippage	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate	2019/20 Estimate	Total Scheme Estimate
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Street Scene										
(a) Green Waste Bins Growth / Replacement	P02BC	n/a	52	52	52	52	52	52	52	364
(b) Refuse Bins Growth / Replacement	P02DA	n/a	52	52	52	52	52	52	52	364
Total Street Scene to Summary		n/a	104	104	104	104	104	104	104	728
Bradford Street Leisure & Community Centre										
(a) New Leisure and Community Centre Less contribution from developer	P05MB									
		0	0	0	0	0	0	0	0	0
Total Bradford Street Leisure and Community Centre		0	0	0	0	0	0	0	0	0
Tonbridge Swimming Pool										
(a) Car Park Improvement / Extension	P05CM		92							92
Total Tonbridge Swimming Pool to Summary		0	92	0	0	0	0	0	0	92

**CAPITAL PLAN: LIST A
STREET SCENE AND LEISURE**

	Key Priorities & Improvement Themes or [CA & P]	Notes
Street Scene		
(a) Green Waste Bins Growth / Replacement	[CA&P: 9a]	Provision for future growth / replacement of collection bins following completion of all phases of the Green Waste Collection and Composting Scheme. Provisions assume growth of 250 properties per year.
(b) Refuse Bins Growth / Replacement	[CA&P: 9a]	Provision for the growth / replacement of refuse collection wheeled bins. Provisions assume growth of 250 properties per year.
Bradford Street Leisure & Community Centre		
(a) New Leisure and Community Centre	1(key), 2h, 2j, 3(key), 4(key), 4d, 4e, 5(key), 7(key), 7b, 7f	As part of the plans for the re-generation of Tonbridge town centre the existing Angel Centre will be closed and replaced with a new leisure and community facility in Bradford Street. Proposed scheme subject to public consultation in October 2013, following which a planning application will be submitted. Scheme funded in full from proceeds received from the town centre development. Members are referred to the Cabinet report of 26th March 2013 for indicative costs. For legal reasons figures have been excluded from this presentation.
Tonbridge Swimming Pool		
(a) Car Park Improvement / Extension	3b(key), 4a,7a, 8a(key)	Due to the growing popularity of the Racecourse Sportsground and the success of sports clubs using the area there is significant pressure on the car parks in the Lower Castle Field to meet demand, particularly at weekends. This has led to complaints from users of the pool, who find difficulty in parking. This scheme aims to increase the provision of parking in the area to meet demand, and to protect income from the pool. Scheme reported to October 2013 meeting of FI&PAB. Original budget increased to meet additional cost of resurfacing works (£17,000) by way of virements from Tonbridge Cemetery Memorial Safety (£3,000) and Car Park Improvement Rolling Programme (£14,000).

**CAPITAL PLAN: LIST A
STREET SCENE AND LEISURE**

	Code	Expenditure To 31/03/13	2013/14 Estimate inc Prior Year Slippage	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate	2019/20 Estimate	Total Scheme Estimate
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Sports Grounds										
(a) Tonbridge Racecourse Sportsground										
(i) Bridge Renewal / Repair	P05DT	19	20	106						145
(ii) Improvement Works Phase 2 Less contribution from Developers	P05DZ			65 (65)						65 (65)
		0	0	0	0	0	0	0	0	0
(iii) Flood Lighting Less Grants and Contributions	P05DA	6 (6)	9 (9)	5 (5)						20 (20)
		0	0	0	0	0	0	0	0	0
Total Sports Grounds to Summary		19	20	106	0	0	0	0	0	145

**CAPITAL PLAN: LIST A
STREET SCENE AND LEISURE**

	Key Priorities & Improvement Themes or [CA & P]	Notes
Sports Grounds		
(a) Tonbridge Racecourse Sportsground (i) Bridge Renewal / Repair	[CA&P: 7a,7d,7e, 8a(key), 8b]	Replacement of existing steel bridge serving the Sportsground from Avebury Avenue with a timber bridge. Original budget increased by £20,000 by way of a virement from the underspend on the PWGC Maintenance Building Refurbishment scheme to meet additional costs relating to structural works to the bridge abutments. Budget increased by a further £50,000 to reflect detailed estimate produced by the engineering consultant. The additional spend is largely offset by a virement of £41,000 from Community Partnership Initiatives scheme. Progress with scheme delayed due to ongoing discussions with EDF and Environment Agency. Works to re-route power cables completed. Construction phase slipped to early 2014/15 to follow works to Bewleys Weir by the Environment Agency.
(ii) Improvement Works Phase 2	[CA&P: 1a,1c(key), 7c,8a(key), 8b,18a]	A Masterplan of improvements to the Racecourse Sportsground was agreed by Members at the May 2010 meeting of L&AAB. This Phase 2 scheme focuses on an upgrade to the Games Kiosk to provide an enhanced level of catering, including hot and cold food and drinks. At the present time the kiosk only provides cold drinks and ice creams. Scheme subject to developer contribution being secured.
(iii) Flood Lighting	[CA&P: 1g,1i,3a,4(k ey),5(key)]	Floodlighting of skate park and tennis courts to extend hours of use. Scheme funded in full from external contributions. Works to skatepark complete.

**CAPITAL PLAN: LIST A
STREET SCENE AND LEISURE**

	Code	Expenditure To 31/03/13	2013/14 Estimate inc Prior Year Slippage	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate	2019/20 Estimate	Total Scheme Estimate
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Open Space										
(a) Purchase of Quarry Hill Wood	P05FJ	14	1							15
(b) East Malling & Larkfield PC - Recreation Ground Improved Play Facilities	P05FR	10	15							25
(c) Open Spaces Site Improvements Phase 1 Less Developer Contributions	P05FT	66 (66)	33 (33)							99 (99)
		0	0	0	0	0	0	0	0	0
(d) Open Spaces Site Improvements Phase 2 Less Developer Contributions	P05FV	8 (8)	61 (61)							69 (69)
		0	0	0	0	0	0	0	0	0
Total Open Space to Summary		24	16	0	0	0	0	0	0	40

**CAPITAL PLAN: LIST A
STREET SCENE AND LEISURE**

	Key Priorities & Improvement Themes or [CA & P]	Notes
<p>Open Space</p> <p>(a) Purchase of Quarry Hill Wood</p> <p>(b) East Malling & Larkfield PC - Recreation Ground Improved Play Facilities</p> <p>(c) Open Spaces Site Improvements Phase 1</p> <p>(d) Open Spaces Site Improvements Phase 2</p>	<p>[CA&P: 7e,8a(key)]</p> <p>[CA&P: 3e,7a,7c,7f,10a(key),11a(key)]</p> <p>[CA&P: 7g(key),8a (key),13b (key)]</p> <p>[CA&P: 3e,7a,7b,7c,7d,7g(key),8a(key),8b,11a(key),18a]</p>	<p>Purchase of land from KCC completed. Works to trees, fences and other health and safety issues progressing. Budget reduced by £5,000 as part of the 2013/14 Capital Plan Review of which £3,000 has been vired under delegated authority to the Tonbridge Cemetery Path Improvement Scheme.</p> <p>Contribution to East Malling & Larkfield Parish Council for improved play facilities including provision of new skatepark for teenagers. Approved at October 2010 meeting of Cabinet. Scheme completed.</p> <p>Improvements to Scotchers Field, Tonbridge and Leybourne Lakes Country Park to address anti-social behaviour, health and safety, access and issues raised by local residents.</p> <p>Improvements to a number of Public Open Spaces in Tonbridge in response to identified need including public and Member requests. Sites include Frog Bridge Play Area, Woodlands Walk, Brungers Pond and land adjoining St Philips Church.</p>

**CAPITAL PLAN: LIST A
STREET SCENE AND LEISURE**

	Code	Expenditure To 31/03/13	2013/14 Estimate inc Prior Year Slippage	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate	2019/20 Estimate	Total Scheme Estimate
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Capital Grants										
(a) Capital Grants to Organisations: Plaques	P05HF P05HZ	395 3	25							420 3
		398	25	0	0	0	0	0	0	423
Total Capital Grants to Summary		398	25	0	0	0	0	0	0	423
Other Schemes										
(a) Tonbridge Cemetery										
(i) Memorial Safety	P05KV	78	15					15		108
(ii) Path Improvements Less Developer Contributions	P05KB		15 (12)							15 (12)
		0	3	0	0	0	0	0	0	3
(iii) Memorial Garden Vaults	P05KC		35							35
(iv) Memorial Garden Improvement Less Fund Raising & Developer Contributions	P05KA	29	25 (25)	225 (130)						279 (155)
		29	0	95	0	0	0	0	0	124
(b) Community Group Funding	P05KS	n/a	8	8	8	8	8	8	8	56
Other Schemes Carried Forward		107	61	103	8	8	8	23	8	326

**CAPITAL PLAN: LIST A
STREET SCENE AND LEISURE**

	Key Priorities & Improvement Themes or [CA & P]	Notes
<p>Capital Grants (a) Capital Grants to Organisations</p> <p>Other Schemes (a) Tonbridge Cemetery (i) Memorial Safety (ii) Path Improvements (iii) Memorial Garden Vaults (iv) Memorial Garden Improvement (b) Community Group Funding</p>	<p>[CA&P: 7b,7d,7e, 8a(key), 10a (key), 11a(key), 14a]</p> <p>[CA&P: 7d]</p> <p>[CA&P: 7c,7d,7e, 8a(key),8b]</p> <p>1j</p> <p>[CA&P 3b(key), 8a(key), 10a(key)]</p> <p>[CA&P: 7b,7c,7d, 8a(key)]</p>	<p>To enable the provision of local community leisure facilities and opportunities, including schemes identified by parish councils, in the Leisure & Arts Strategy. May help to unlock funding from other bodies, particularly the National Lottery. 2009/10 and subsequent years provisions deleted during 2008/09 Capital Plan Review. Virements of £11,000 to Tonbridge Farm Sportsground Pavilion Refurbishment and £3,000 to Memorial Safety agreed by Management Team under delegated authority. Outstanding commitments against this scheme were reviewed as part of the 2011/12 Capital Plan Review leading to a further £90,000 reduction in the overall provision. Budget reduced by £18,000 for schemes and £3,000 for plaques as part of the 2012/13 Capital Plan Review.</p> <p>Scheme to inspect and stabilise memorials to meet health and safety requirements. Provision in 2013/14 and 2018/19 (introduced in the 2013/14 Capital Plan Review) based on Local Government Ombudsman's recommendation to inspect every five years. £3,000 of the original budget for 2013/14 vired to Tonbridge Swimming Pool Car Park Improvement scheme.</p> <p>To improve the condition of paths at Tonbridge Cemetery and prevent future health and safety issues. Gross scheme budget increased by £3,000 to £15,000 by way of a virement under delegated authority from Quarry Hill Woods Scheme.</p> <p>Provision of additional vaults within the Memorial Garden. Scheme completed.</p> <p>Original contribution to the Memorial Garden Improvement Scheme of £25,000 increased by £100,000 at Cabinet, March 2013 to enable works to progress in conjunction with the new Bradford Street Leisure and Community Facility. The Council's contribution is expected to be offset by developer contributions and funds raised by the Memorial Garden Trust. Scheme reported to September 2013 meeting of L&AAB and due to be completed by summer 2014.</p> <p>Core funding for community groups to undertake capital projects at a number of outdoor leisure facilities / areas where user groups are actively involved in the management of the Council's facilities. Including Tonbridge Allotments and Gardens Association, Woodland Walk, Platt Wood and Basted Mill groups.</p>

**CAPITAL PLAN: LIST A
STREET SCENE AND LEISURE**

	Code	Expenditure To 31/03/13	2013/14 Estimate inc Prior Year Slippage	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate	2019/20 Estimate	Total Scheme Estimate
Capital Renewals										
(a) Recycling Initiatives	P02EBCR02	n/a	26	26	97	97	26	26	26	324
(b) Sports Grounds & Open Spaces	P05KGBC05	n/a	108	173	66	131	95	160	107	840
(c) Angel Centre	P05KGBC01	n/a	51	112	48	72	202	85	27	597
(d) Larkfield Leisure Centre	P05KGBC02	n/a	141	79	49	74	287	153	50	833
(e) Tonbridge Swimming Pool	P05KGBC04	n/a	83	37	41	33	45	29	65	333
(f) Poult Wood Golf Course:										
Grounds Maintenance	P05KGBC06	n/a	6	42	108	24	7	14	9	210
Clubhouse	P05KGBC03	n/a	27	5	67	21	16	11	9	156
Course	P05KGBC07	n/a	11	18	3			57	3	92
			44	65	178	45	23	82	21	458
Provision for Inflation		n/a		12	21	30	60	58	39	220
Savings Target (assumes 20%)		n/a	(91)	(101)	(100)	(97)	(147)	(118)	(67)	(721)
Total Capital Renewals to Summary		n/a	362	403	400	385	591	475	268	2,884

**CAPITAL PLAN: LIST A
STREET SCENE AND LEISURE**

	Key Priorities & Improvement Themes or [CA & P]	Notes
<p>Capital Renewals</p> <p>(a) Recycling Initiatives</p> <p>(b) Sports Grounds & Open Spaces</p> <p>(c) Angel Centre</p> <p>(d) Larkfield Leisure Centre</p> <p>(e) Tonbridge Swimming Pool</p> <p>(f) Poulton Wood Golf Course</p>	<p>[CA&P: 9a]</p> <p>[CA&P: 7b, 7d, 18a]</p>	<p>Ongoing replacement / renewal of recycling modules. 2015/16 and 2016/17 provisions includes replacement of recycling vehicles..</p> <p>} } } Provision for the renewal of life-expired or obsolete assets used at leisure facilities. Subject to annual } review. }</p>

**CAPITAL PLAN: LIST A
CORPORATE**

	Expenditure To 31/03/13	2013/14 Estimate inc Prior Year Slippage	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate	2019/20 Estimate	Total Scheme Estimate
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Land and Property	10	0	60	0	0	0	0	0	70
Information Technology Initiatives	112	71	30	30	30	30	30	30	363
Other Schemes	(1)	25	0	0	0	0	0	0	24
Sub-Total	121	96	90	30	30	30	30	30	457
Capital Renewals	n/a	382	350	468	332	347	275	274	2,428
Sub-Total	n/a	382	350	468	332	347	275	274	2,428
Total Corporate	121	478	440	498	362	377	305	304	2,885

**CAPITAL PLAN: LIST A
CORPORATE**

	Code	Expenditure To 31/03/13	2013/14 Estimate inc Prior Year Slippage	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate	2019/20 Estimate	Total Scheme Estimate
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Land and Property										
(a) Tonbridge Castle Offices : Re-tile roof	P06AA	10		60						70
Total Land and Property to Summary		10	0	60	0	0	0	0	0	70
Information Technology Initiatives										
(a) General IT Developments	P06DA	n/a	35	30	30	30	30	30	30	215
(b) Document Management System Expansion	P06DE	51	9							60
(c) Cash Receipting System	P06DB	61	4							65
(d) Tablets for Members and Officers	P06DC		23							23
Total Information Technology Initiatives to Summary		112	71	30	30	30	30	30	30	363
Other										
(a) Christmas Displays Capital Grant	P06FG	19	5							24
(b) Local Strategic Partnership Less Performance Reward Grant	P06FJ	129 (149)	20							149 (149)
		(20)	20	0	0	0	0	0	0	0
Total Other to Summary		(1)	25	0	0	0	0	0	0	24

**CAPITAL PLAN: LIST A
CORPORATE**

	Key Priorities & Improvement Themes or [CA & P]	Notes
Land and Property		
(a) Tonbridge Castle Offices : Re-tile roof	[CA&P: 18a]	Retiling of roof to protect asset. Condition has not materially worsened. Bulk of the budget has been deferred to 2014/15. Spend to 31/3/12 relates to re-roofing works associated with the Tonbridge Castle Reception enhancement project.
Information Technology Initiatives		
(a) General IT Developments	[CA&P: 17a, 17b, 2c]	Global provision for identified IT developments with estimated expenditure of less than £5,000 each.
(b) Document Management System Expansion	[CA&P: 2a, 2c, 15a, 17a]	To expand the availability and use of the existing IDOX Document Management System to all Services/Sections of the Council. This will enable procedures/workflow to be streamlined; improve staff and public access to documents; improve the ability for home/remote working and business continuity; improve the security of documents; and reduce the need for manual filing space.
(c) Cash Receipting System	[CA&P: 2c]	Replacement of the existing cash receipting system software to maintain the Council's ability to accept and process credit and debit card transactions to ensure compliance with Payment Card Industry Data Security Standards. Budget increased by £15,000 by way of a virement from the Finance Document Management system to upgrade interfaces with other IT systems.
(d) Tablets for Members and Senior Officers	1(key)	Purchase of 70 tablet devices to facilitate a change to paperless council meetings following a review by Overview and Scrutiny Committee.
Other		
(a) Christmas Displays Capital Grant	[CA&P: 14a, 14b]	Provision to fund capital grants to upgrade lighting equipment recommended by F&PAB May 2007
(b) Local Strategic Partnership	[CA&P: 13a(key)]	Capital element of Performance Reward grant received in 2008/09 and 2009/10.


**CAPITAL PLAN: LIST A
CORPORATE**

	Code	Expenditure To 31/03/13	2013/14 Estimate inc Prior Year Slippage	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate	2019/20 Estimate	Total Scheme Estimate
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Capital Renewals										
(i) General	P06FA									
Departmental Admin	GR01	n/a	44	55					19	118
Council Offices	GR02	n/a			2	14				16
Print Unit	GR03	n/a	46	43	90		6	24		209
Photocopiers	GR04	n/a	1				102			103
Telephones	GR05	n/a	4	70	14	21				109
Snack Facilities	GR06	n/a	13			1		2		16
Tonbridge Christmas Lighting	GR09	n/a			29					29
		n/a	108	168	135	36	108	26	19	600
(ii) Information Technology	P06FB	n/a	369	258	425	353	291	284	283	2,263
Provision for Inflation		n/a		11	25	26	35	34	40	171
Savings Target (assumes 20%)		n/a	(95)	(87)	(117)	(83)	(87)	(69)	(68)	(606)
Total Capital Renewals to Summary		n/a	382	350	468	332	347	275	274	2,428

**CAPITAL PLAN: LIST A
CORPORATE**

	Key Priorities & Improvement Themes or [CA & P]	Notes
<p>Capital Renewals</p> <p>(i) General</p> <p style="padding-left: 40px;">Departmental Admin</p> <p style="padding-left: 40px;">Council Offices</p> <p style="padding-left: 40px;">Print Unit</p> <p style="padding-left: 40px;">Photocopiers</p> <p style="padding-left: 40px;">Telephones</p> <p style="padding-left: 40px;">Snack Facilities</p> <p style="padding-left: 40px;">Tonbridge Christmas Lighting</p> <p>(ii) Information Technology</p>	<p>[CA&P: 2c, 17a, 17b]</p>	<p>} } } } } } Provision for the renewal of life-expired or obsolete assets. Subject to annual review. } } } } } } }</p>

Schedule of List C Schemes

Cost Bands: A = £5,000 to £25,000 B= £26,000 to £50,000 C= £51,000 to £100,000 D= £101,000 to £200,000 E= Greater than £200,000					
Service	Scheme Title	Recommended for Evaluation	Cost Band		
New / Existing Scheme	Details of Scheme / Comments	✓ = Yes X = No A/S = Already Selected	Key Priorities & Improvement Themes <i>[Corporate Aims & Priorities]</i>		
Planning, Housing & Environmental Health New Scheme 	Car Parking: Car Parking Action Plan Phase 9 Latest phase of the programme supporting local parking plans at a range of locations. Recommended for evaluation – Addresses Member expectation.	✓	Band A 2(Key) 2e		
	Revenue budget needed for evaluation: <table border="1" style="display: inline-table; vertical-align: middle;"> <tr> <td style="width: 150px;"></td> <td style="text-align: center;">Nil</td> </tr> </table>		Nil		
	Nil				
Planning, Housing & Environmental Health Existing Scheme	Car Parking: East Malling Car Park - Access and Security Improvements The car park is owned by East Malling & Larkfield Parish Council and the proposal would be to enhance it through a partnership project involving the Borough and Parish Council. This scheme was selected for evaluation in the 2010/11 Capital Plan Review. A Local Parking Plan for East Malling was adopted and implemented in 2011. However, no parallel initiative has yet emerged for physical changes to the village car park and the approach road to it. As a result, it has not been possible to proceed with the evaluation. This position may alter if the Parish Council develops ideas for the car park to a more detailed level. Capital Plan Review 2011/12 recommended the scheme be retained on List C and the evaluation progressed when firmer proposals emerge. Retain on List C.	X	Band A <i>[CA&P: 2e, 5a]</i>		

Schedule of List C Schemes

Cost Bands: A = £5,000 to £25,000 B= £26,000 to £50,000 C= £51,000 to £100,000 D= £101,000 to £200,000 E= Greater than £200,000			
Service	Scheme Title	Recommended for Evaluation	Cost Band
New / Existing Scheme	Details of Scheme / Comments	✓ = Yes X = No A/S = Already Selected	Key Priorities & Improvement Themes <i>[Corporate Aims & Priorities]</i>
Planning, Housing & Environmental Health Existing Scheme	Car Parking: Resident's Car Parking - Eccles Demoted from List A as part of the 2008/09 Capital Plan Review. Retain on List C.	X	Band D <i>[CA&P: 2e]</i>
Planning, Housing & Environmental Health Existing Scheme	Traffic Management - Local Transport Plan Partnership Programme Contributions to Kent Highways schemes aimed at securing higher priority or influence in KCC's highway investment decisions. Retain on List C.	X	Band B <i>[CA&P: 7g]</i>
Planning, Housing & Environmental Health Existing Scheme	Environmental Improvements: Larkfield (A20) Local Shopping Area Enhancement to improve amenity, access and parking at local shopping area. Retain on List C.	X	Band B <i>[CA&P: 7c,7d]</i>
Planning, Housing & Environmental Health Existing Scheme	Environmental Improvements: Shopping Parade Enhancement Programme - Woodlands Road, Ditton. Demoted from List A as part of the 2008/09 Capital Plan Review. Retain on List C.	X	Band B <i>[CA&P: 7c,7d]</i>

Schedule of List C Schemes

Cost Bands: A = £5,000 to £25,000 B= £26,000 to £50,000 C= £51,000 to £100,000 D= £101,000 to £200,000 E= Greater than £200,000			
Service	Scheme Title	Recommended for Evaluation	Cost Band
New / Existing Scheme	Details of Scheme / Comments	✓ = Yes X = No A/S = Already Selected	Key Priorities & Improvement Themes <i>[Corporate Aims & Priorities]</i>
Planning, Housing & Environmental Health Existing Scheme	<p>Environmental Improvements: Conservation Area Enhancement Programme</p> <p>Development of a systematic phased programme aimed at bringing forward enhancements identified through the Council's Conservation Area Appraisals. Where possible, this will identify scope for partnerships with other key players.</p> <p>The following List C schemes were merged with this scheme as part of the 2008/09 and 2012/13 Capital Plan Reviews:</p> <ul style="list-style-type: none"> Environmental Improvements - Hildenborough Conservation Area (2008/09); Environmental Improvements - Wrotham Square / High Street (2008/09); Environmental Improvements - West Malling Conservation Area (2008/09); Environmental Improvements - Mereworth Village Entry Enhancements / Lighting and Street Furniture (2012/13) and; Environmental Improvements - Watlington Conservation Area (2012/13). <p>Retain on List C.</p>	X	Band E <i>[CA&P: 2d, 7c]</i>
Planning, Housing & Environmental Health Existing Scheme	<p>Environmental Improvements: The Fosse / Lansdowne neighbourhood.</p> <p>Partnership funding to facilitate enabling works at Lansdowne Road in conjunction with development proposals.</p> <p>Retain on List C.</p>	X	Band C <i>[CA&P: 7c, 7f]</i>

Schedule of List C Schemes

Cost Bands: A = £5,000 to £25,000 B= £26,000 to £50,000 C= £51,000 to £100,000 D= £101,000 to £200,000 E= Greater than £200,000			
Service	Scheme Title	Recommended for Evaluation	Cost Band
New / Existing Scheme	Details of Scheme / Comments	✓ = Yes X = No A/S = Already Selected	Key Priorities & Improvement Themes <i>[Corporate Aims & Priorities]</i>
Planning, Housing & Environmental Health Existing Scheme	<p>Environmental Improvements: Twisden Road Shopping Parade</p> <p>Revisit earlier scheme to address a number of amenity issues in and around the parade. Selected for evaluation in the 2007/08 Capital Plan Review. Evaluation report submitted as part of the 2008/09 Capital Plan Review recommended retention on List C.</p> <p>Retain on List C.</p>	X	Band B <i>[CA&P: 7c,7d,7e]</i>
Planning, Housing & Environmental Health Existing Scheme	<p>Environmental Improvements: Tonbridge Town Centre Enhancements - Phase 2</p> <p>A phased programme to achieve the aims of the Tonbridge Central Area Action Plan. It builds on the existing Capital Plan List A provision and also subsumes a number of existing town centre related aspirations previously contained in Capital Plan List C. Potential range of directly funded initiatives as well as contributory arrangements to support development funded and partnership projects.</p> <p>Recommended in the 2009/10 Capital Plan Review to retain the programme on List C until the broader resources outlook and development situation become clearer. This position remains the same but it is important to retain the provision on List C in order to respond to changing circumstances and opportunities.</p> <p>Retain on List C.</p>	X	Band B <i>[CA&P: 7b, 7c, 7f]</i>

Schedule of List C Schemes

Cost Bands: A = £5,000 to £25,000 B= £26,000 to £50,000 C= £51,000 to £100,000 D= £101,000 to £200,000 E= Greater than £200,000			
Service	Scheme Title	Recommended for Evaluation	Cost Band
New / Existing Scheme	Details of Scheme / Comments	✓ = Yes X = No A/S = Already Selected	Key Priorities & Improvement Themes <i>[Corporate Aims & Priorities]</i>
Planning, Housing & Environmental Health Existing Scheme	<p>Land Drainage & Flood Defence: Wouldham River Wall</p> <p>Structural strengthening or rebuilding to address movement detected in the retaining wall between the public open space and the River Medway. Essential work to maintain our assets and for public safety. Evaluation to follow an appropriate period of movement monitoring.</p> <p>A report on the condition of the wall was submitted to the May 2012 meeting of PTAB and budget provision made available to enable consulting engineers to undertake further site investigations and prepare costed options for replacing the wall.</p> <p>Selected for evaluation in the 2012/13 Capital Plan Review – see Annex 4.</p>	A/S	Band D <i>[CA&P: 2g, 2h, 2i]</i>
Planning, Housing & Environmental Health Existing Scheme	<p>Land Drainage & Flood Defence: Drainage Improvement Programme</p> <p>2011/12 and subsequent years provisions demoted from List A as part of the 2008/09 Capital Plan Review.</p> <p>Retain on List C.</p>	X	Band A <i>[CA&P: 3h, 7e]</i>

Schedule of List C Schemes

Cost Bands: A = £5,000 to £25,000 B= £26,000 to £50,000 C= £51,000 to £100,000 D= £101,000 to £200,000 E= Greater than £200,000			
Service	Scheme Title	Recommended for Evaluation	Cost Band
New / Existing Scheme	Details of Scheme / Comments	✓ = Yes X = No A/S = Already Selected	Key Priorities & Improvement Themes <i>[Corporate Aims & Priorities]</i>
Street Scene & Leisure Existing scheme	<p>Larkfield Leisure Centre: Refurbishment of Lifestyles Health Suite</p> <p>Complete refurbishment of existing suite including re-design and re-provision of spa facilities to complement upgraded fitness facilities. Income maintaining / generating scheme in key area of business / competition.</p> <p>Selected for evaluation in the 2012/13 Capital Plan Review – see Annex 4.</p>	A/S	<p>Band C</p> <p>1(Key),1g, 3(Key),3a</p>



Schedule of List C Schemes

Cost Bands: A = £5,000 to £25,000 B= £26,000 to £50,000 C= £51,000 to £100,000 D= £101,000 to £200,000 E= Greater than £200,000			
Service	Scheme Title	Recommended for Evaluation	Cost Band
New / Existing Scheme	Details of Scheme / Comments	✓ = Yes X = No A/S = Already Selected	Key Priorities & Improvement Themes <i>[Corporate Aims & Priorities]</i>
Street Scene & Leisure Existing scheme	<p>Larkfield Leisure Centre – Installation of UV Pool disinfectant and auto backwashing plant to all pools</p> <p>The proposed scheme would replace aging equipment used to disinfect the pool water at Larkfield Leisure Centre following a successful similar project at Tonbridge Swimming Pool. The scheme will:</p> <ul style="list-style-type: none"> • Improve reliability and efficiency of pool disinfection system • Address potential failure and ongoing breakdown of existing plant • Improve quality of pool water particularly in relation to Chloramine levels at Larkfield Leisure Centre • Improve pool hall air quality for staff and customers by reducing chemical usage and subsequent by-products • Meet recommended best practice in terms of backwashing based upon the HPOA and PWTAG guidance. • Produce energy and/or financial savings on running costs from increased plant efficiency <p>Recommended for evaluation – Reduction in running costs.</p>	✓	Band D 1(Key) , 1a, 2h, 2j
	Revenue budget needed for evaluation:	Nil	

Schedule of List C Schemes

Cost Bands: A = £5,000 to £25,000 B= £26,000 to £50,000 C= £51,000 to £100,000 D= £101,000 to £200,000 E= Greater than £200,000			
Service	Scheme Title	Recommended for Evaluation	Cost Band
New / Existing Scheme	Details of Scheme / Comments	✓ = Yes X = No A/S = Already Selected	Key Priorities & Improvement Themes <i>[Corporate Aims & Priorities]</i>
Street Scene & Leisure Existing scheme	<p>Leisure Centres: Energy Saving Measures Phase 3</p> <p>To replace existing light fittings across the indoor leisure facilities with LED lighting. Focus to be on Sports Halls and Swimming Pool Halls. Invest to save scheme that would reduce utility consumption and costs.</p> <p>Selected for evaluation in the 2012/13 Capital Plan Review – see Annex 4.</p>	A/S	Band C 1(Key), 1c, 2j, 4e
Street Scene & Leisure Existing Scheme	<p>Poult Wood Golf Centre: Drainage</p> <p>Problems are being experienced by an adjacent landowner to the 18 hole golf course with drainage off the course on to his land. The scheme would see the repair/replacement of the drainage system in this area, but would also consider whether other more cost-effective solutions exist. This scheme was selected for evaluation in the 2011/12 Capital Plan Review.</p> <p>Discussions are due to commence with the adjacent landowner to find a suitable solution. An evaluation will be presented to Members should a Capital Plan provision be required.</p> <p>Evaluation deferred in the 2012/13 Capital Plan Review pending further consideration.</p>	A/S	Band C <i>[CA&P: 4b]</i>

Schedule of List C Schemes

Cost Bands: A = £5,000 to £25,000 B= £26,000 to £50,000 C= £51,000 to £100,000 D= £101,000 to £200,000 E= Greater than £200,000			
Service	Scheme Title	Recommended for Evaluation	Cost Band
New / Existing Scheme	Details of Scheme / Comments	✓ = Yes X = No A/S = Already Selected	Key Priorities & Improvement Themes <i>[Corporate Aims & Priorities]</i>
Street Scene & Leisure New Scheme 	Sports Grounds: Tonbridge Racecourse Sportsground – Improvement Works Phase 3 Previous improvements have been made at the site following the approval of a Master Plan by Members at the May 2010 meeting of the L&AAB. Phase 3 improvements aim to enhance existing provision and bring forward new facilities for the public. Proposals include the potential extension of the Skate Park and Outdoor Gym and a new small scale cycle track/facility for young children. Potential scheme for developer contributions and other external funding opportunities. Retain on List C – To be funded from external resources.	X	Band C 2h, 3(Key) , 4 (Key)
Street Scene & Leisure New Scheme 	Sports Grounds: Tonbridge Farm Sportsground – Provision of Toilets There is currently no toilet provision for members of the public serving the sportsground facilities at Tonbridge Farm. The issue has been raised in user surveys and by local Members. Potential partnership opportunity with Tonbridge Angels Football Club. Potential funding opportunity for developer contributions. Recommended for evaluation – To be funded from external resources.	✓	Band C 4(Key) , 4e, 4g
	Revenue budget needed for evaluation:	Nil	



Schedule of List C Schemes

Cost Bands: A = £5,000 to £25,000 B= £26,000 to £50,000 C= £51,000 to £100,000 D= £101,000 to £200,000 E= Greater than £200,000			
Service	Scheme Title	Recommended for Evaluation	Cost Band
New / Existing Scheme	Details of Scheme / Comments	✓ = Yes X = No A/S = Already Selected	Key Priorities & Improvement Themes <i>[Corporate Aims & Priorities]</i>
Street Scene & Leisure Existing Scheme	<p>Open Spaces: Haysden Country Park – De-silting of Haysden Water Lake</p> <p>The incumbent Sailing Club identified that potentially increasing silt levels in the lake that could prevent/restrict its future activities at the site. It was proposed to evaluate the scheme with the assistance of external consultants, and in liaison with the Sailing Club/Tonbridge Sports Association.</p> <p>This scheme was selected for evaluation in the 2011/12 Capital Plan Review.</p> <p>The study of the lake has recently been progressed with external assistance which concluded that the silt levels were not the cause of problems being experienced. In agreement with the Sailing Club and Tonbridge Sports Association, it was concluded that no further works needed to be progressed.</p> <p>Delete from List C – Works no longer required.</p>	A/S	Band B <i>[CA&P: 10a(Key)]</i>
Street Scene & Leisure Existing Scheme	<p>Open Spaces: Haysden Country Park – Extension of Play Area</p> <p>Extension of the existing children’s play area. Potential for external funding/ developer contribution.</p> <p>Retain on List C.</p>	X	Band C <i>[CA&P: 2d,7a, 7c, 7f, 7g(Key), 10a(Key),18a]</i>

Schedule of List C Schemes

Cost Bands: A = £5,000 to £25,000 B= £26,000 to £50,000 C= £51,000 to £100,000 D= £101,000 to £200,000 E= Greater than £200,000			
Service	Scheme Title	Recommended for Evaluation	Cost Band
New / Existing Scheme	Details of Scheme / Comments	✓ = Yes X = No A/S = Already Selected	Key Priorities & Improvement Themes <i>[Corporate Aims & Priorities]</i>
Street Scene & Leisure Existing Scheme	<p>Open Spaces: Leybourne Lakes Country Park – Facility Improvements</p> <p>The previous List C scheme for facility improvements was selected for evaluation in the 2010/11 Capital Plan Review. The scheme has been scaled back following the development and approval of the site Management Plan and consultation with the local Town/Parish Councils. The scheme now proposes facility improvements to include the provision of an education facility/room and general improvements to the water sports facilities/area.</p> <p>Staff changes and other priorities did not enable the scheme to be evaluated in 2012/13. Some initial work to identify options has been progressed in liaison with an architect, and discussions are being entered into with Hadlow College regarding the potential of a partnership opportunity. Such an opportunity could create external funding to supplement the existing developer contribution allocated to the scheme.</p> <p>Evaluation deferred pending further consideration of partnership opportunity.</p>	A/S	<p>Band D</p> <p><i>[CA&P: 7a, 7c, 7e, 7g(Key), 8a, 11a(Key), 18a]</i></p>

Schedule of List C Schemes

Cost Bands: A = £5,000 to £25,000 B= £26,000 to £50,000 C= £51,000 to £100,000 D= £101,000 to £200,000 E= Greater than £200,000			
Service	Scheme Title	Recommended for Evaluation	Cost Band
New / Existing Scheme	Details of Scheme / Comments	✓ = Yes X = No A/S = Already Selected	Key Priorities & Improvement Themes <i>[Corporate Aims & Priorities]</i>
Street Scene & Leisure New Scheme 	Open Space: Tonbridge to Penshurst Cycle Route – Refurbishment The Cycle Route has now been in place for 10 years and has proved to be extremely popular (70,000 users per year – KCC 2011). Improvements /resurfacing of discrete sections of the route are proposed and opportunities will be investigated to deliver these in partnership with external parties, including KCC Public Rights of Way and Sustrans. Potential scheme for developer contributions and other external funding opportunities. Recommended for evaluation – To be funded from external resources.		Band C 4(Key) , 4e, 4g
	Revenue budget needed for evaluation:		

Schedule of List C Schemes

Cost Bands: A = £5,000 to £25,000 B= £26,000 to £50,000 C= £51,000 to £100,000 D= £101,000 to £200,000 E= Greater than £200,000			
Service	Scheme Title	Recommended for Evaluation	Cost Band
New / Existing Scheme	Details of Scheme / Comments	✓ = Yes X = No A/S = Already Selected	Key Priorities & Improvement Themes <i>[Corporate Aims & Priorities]</i>

Street Scene & Leisure	Other Schemes: Tonbridge Athletics Track Improvements		✓	Band C 4e, 1g, 2h
Existing Scheme	<p>The Community Use Agreement for the track at Tonbridge School is currently being reviewed by the School, this Council and Tonbridge Sports Association. The new agreement will include improvements identified by the Athletics Club and the School, which will need to be funded on a partnership basis. Potential funding opportunity for developer contributions.</p> <p>Recommend for evaluation – To be funded from external resources.</p>			
	Revenue budget needed for evaluation:	Nil		
Corporate	IT Initiatives: Public Access to Online Personal Data		A/S	Band A <i>[CA&P: 17a, 2c]</i>
Existing Scheme	<p>Provision of authenticated website access by the public (e.g. username and password) to enable them to view some of their own personal data held by the Council.</p> <p>Selected for evaluation in 2005/06, 2006/07, 2007/08 and 2008/09 Capital Plan Reviews. Cost band reduced from B to A, 2011/12 Capital Plan Review. Government Connect, a national project related to this initiative, has been abandoned but in order to further improve service delivery and increase customer self-service it is likely that the Council will wish to pursue this initiative in the near future.</p> <p>Evaluation deferred to 2014/15.</p>			

Schedule of List C Schemes

Cost Bands: A = £5,000 to £25,000 B= £26,000 to £50,000 C= £51,000 to £100,000 D= £101,000 to £200,000 E= Greater than £200,000			
Service	Scheme Title	Recommended for Evaluation	Cost Band
New / Existing Scheme	Details of Scheme / Comments	✓ = Yes X = No A/S = Already Selected	Key Priorities & Improvement Themes <i>[Corporate Aims & Priorities]</i>
Corporate Existing Scheme	<p>Other Schemes: Community Partnership Initiatives</p> <p>Enabling funding to support a wide range of community partnerships.</p> <p>Selected for evaluation in 2007/08 Capital Plan Review. Evaluation reported as part of 2008/09 Capital Plan Review recommended retention on List C.</p> <p>Retain on List C.</p>	X	<p>Band C</p> <p><i>[CA&P: 4a, 4b, 4c, 8a(key)]</i></p>

Capital Plan List C – Evaluations

1	Planning, Housing & Environmental Health : Land Drainage/Flood Defence – Wouldham River Wall		
	1	Specification:	
	(i)	Purpose of the scheme	To replace the existing failing river wall.
	(ii)	Relevance to National / Council's Strategic Objectives	(a) Regional: Medway Estuary & Swale Shoreline Management Plan. (b) Council: Key Priority 2 – A Clean, smart well maintained and sustainable borough 2g improving public open spaces and enabling everyone to enjoy them in safety 2h Improving the appearance and quality of the Council's leisure facilities, other property and land holdings. 2i Improving the appearance of high profile waterways.
	(iii)	Targets for judging success	(a) A stable river wall protecting both a public open space which is safe and enjoyable to use, and the riverside housing adjoining the public open space.
	2	<p>Description of Project / Design Issues: Wouldham River Wall is a 115 metre long retaining wall supporting the right bank of the River Medway. It is part of a public open space adjacent to Nelson Road adopted by the Council in 1981 and 1987. It was formerly an industrial wharf of the Wouldham Cement & Lime Works.</p> <p>Signs of movement and distress were first noticed in 2005 and the wall has been regularly monitored since that time. From the monitoring data, it is clear that the wall is moving slowly but steadily towards a point of failure and will need to be replaced.</p> <p>Wouldham River Wall was reported to members of the Planning and Transportation Advisory Board on 16 May 2012. Consulting engineers, Amey were subsequently engaged to undertake a feasibility study with options for wall strengthening or replacement. The recommended option involves a full height sheet piled wall driven in front of the existing wall with the riverside walkway relocated immediately adjacent to the wall.</p> <p>Regarding risk and timing of works, if the wall is allowed to collapse naturally, replacement works will be more complicated and costly due to the need to remove the old wall and stabilize the soil behind. Additionally, the more the existing wall slips into the river the more difficult it will be to establish a new defense line immediately in front of the old wall. Ideally then to avoid unnecessary cost, the works would be undertaken prior to collapse, but would be implemented as late as possible. However, in real terms it is currently impossible to predict when the wall might fail and we must rely upon the regular monitoring to inform when the works should be done. The important issue at the moment is making sure that we have done all the necessary preparation to enable us to act at the appropriate time.</p>	
	3	Consultation: As part of the feasibility study, the Environment Agency was consulted on the options for a new wall.	
	4	Capital Cost: Capital works £650,000, Design & Supervision £ 50,000, Total £700,000.	

Capital Plan List C – Evaluations

5	Profiling of Expenditure					
	2014/15 (£'000)	2015/16 (£'000)	2016/17 (£'000)	2017/18 (£'000)	2018/19 (£'000)	2019/20 (£'000)
		700				
6	Capital Renewals Impact: None.					
7	Revenue Impact: Loss of investment income on capital cost at 5% = £35,000 p.a.					
8	Partnership Funding: Environment Agency approached, but as the wall has no flood defence function, no funding is available.					
9	Post Implementation Review: 12 months after completion of construction.					
10	Screening for equality impacts:					
	Question			Answer	Explanation of impacts	
	a. Does the decision being made or recommended through this paper have potential to cause adverse impact or discriminate against different groups in the community?			No	Funding a river wall does not adversely impact or discriminate against different groups in the community.	
	b. Does the decision being made or recommended through this paper make a positive contribution to promoting equality?			No	A river wall makes no contribution towards promoting equality.	
	c. What steps are you taking to mitigate, reduce, avoid or minimise the impacts identified above?			N/A		
11	Recommendation: Transfer from List C to List B.					

Capital Plan List C – Evaluations

2	Street Scene and Leisure : Larkfield Leisure Centre – Refurbishment of Lifestyles Health Suite		
	1	Specification:	
	(i)	Purpose of the scheme	Refurbishment of existing health suite including re-design and re-provision of spa facilities to complement upgraded fitness facilities. Income maintaining / generating scheme.
	(ii)	Relevance to National / Council's Strategic Objectives	(a) National: None. (b) Council: 1(Key) Continued delivery of priority services and a financially viable Council; 1g Increasing usage levels at, and revenue from, our leisure facilities; 3(Key) Healthy living opportunities and community well-being; 3a Encouraging physical activity and exercise and reducing obesity.
	(iii)	Targets for judging success	(a) Maintain Lifestyles membership and income levels. (b) Reduced maintenance costs. (c) Increased customer satisfaction.
	2	Description of Project / Design Issues:	
		<p>The Lifestyles Health and Fitness facilities at Larkfield Leisure Centre generates annual income of around £1m. Whilst the key driver of this business is the gym, and the majority of the income is attributed to that budget head, the health suite is an integral part of the package sold to Lifestyles members. In addition it generates casual income of around £30,000 per annum.</p> <p>The health suite comprises sauna, steam room, two spa baths and discrete shower areas. Customers use the changing areas that serve the gym and health suite. As part of any design proposal the life expired sun bed will be removed and not replaced.</p> <p>The health suite is currently in an extremely poor condition with significant deterioration of the walls and floors, primarily due to the aggressive environment and ingress of water. The steam room in particular is cause for concern in terms of ingress of water into the surrounding walls. The spa baths are nearing the end of life expectancy. On a recent tour serious concern was expressed by Members about the condition of the health suite especially in light of the recent very successful refurbishment of the gym and other allied facilities.</p> <p>Proposals to refurbish the health suite have been received from two specialist companies and have indicated significant building works will be required to restore the fabric of the facility to a fit condition. This includes complete stripping of walls and floors back to the structure. The indicative cost of these works also includes broadly like for like replacement of the existing spa facilities within the current footprint. This may be regarded as the minimum required investment to retain existing levels of business.</p>	

Capital Plan List C – Evaluations

		<p>In addition to these proposals both companies were invited to bring forward a design that would significantly enhance the existing provision by integration and remodeling of the associated changing facilities and introducing new industry leading spa features. (It is worthy of note that this approach was adopted at TSP with the introduction of an aromatherapy room and that this facility attracts twice the casual income of LLC health suite). Further to these proposals an amalgam of the design ideas has been identified that may form the basis of an enhanced scheme that could return increased income and help to offset the local market competition.</p>
3		<p>Consultation:</p> <p>Due to the level of building works involved and the estimated cost of the basic scheme, the Council's Building & Facilities Manager has been consulted and provides the following comments:</p> <p>I can confirm that a number of areas of the health suite building fabric and finishes have deteriorated significantly over recent years due to the harsh environment (humidity and heat) and the lack of adequate ventilation. Of particular concern is the condition of the steam room and surrounding walls where damp has severely damaged finishes and the underlying wall structure. If no capital scheme were being proposed, extensive repair works would be required in the short term still leaving further deterioration expected over the longer term.</p> <p>Improvements to ventilation are considered essential to protect the integrity of the health suite over the longer term and should be included as part of any capital scheme. Based on an initial assessment by Officers these ventilation improvements could cost in the region of £40,000. This estimated figure would include the appointment of a ventilation expert to ensure effective modifications and improvements are made.</p> <p>Finally, in normal circumstances I would recommend a contingency sum of 5% should be added to the overall costs however given known issues of damp within the fabric of the building in this area I would suggest a contingency of 10% is appropriate for this scheme.</p> <p>The Chief Executive of the Tonbridge & Malling Leisure Trust has been closely involved in the proposed design options and the calculation of additional income.</p>
4		<p>Capital Cost:</p> <p>Option 1 - The cost of simple refurbishment and replacement of existing features is in the region of £200,000 dependent on final design.</p> <p>Option 2 - A design that includes enhanced facilities is estimated to cost £240,000 dependent upon final design and incorporation of features.</p>

Capital Plan List C – Evaluations

5	Profiling of Expenditure:																																						
	2014/15 (£'000)	2015/16 (£'000)	2016/17 (£'000)	2017/18 (£'000)	2018/19 (£'000)	2019/20 (£'000)																																	
	240																																						
6	<p>Capital Renewals Impact:</p> <p>Estimated replacement of features every 15 years - £75,000 based upon existing facilities (Option1), £100,000 if enhanced facilities are incorporated (Option 2).</p>																																						
7	<p>Revenue Impact:</p> <p>Loss of investment income: Option 1 at £10,000 per annum or Option 2 at £12,000 per annum.</p> <p>Base option (Option 1) will not have a positive impact on income. Enhanced facilities (Option 2) are expected to generate additional income net of costs of £15,000 per annum that will be reflected in a reduction of the annual Service Fee payable by the Council to the Trust subject to Trust Board approval.</p> <p>The loss of income associated with the construction of the project is marginal (circa £2-3,000) assuming a six week build programme. The Trust Chief Executive has suggested that the Trust will bear this loss subject to build completion on programme in the summer months of 2014. He has indicated a wish to review this decision in liaison with Council in the event any significant delay occurs in the build programme.</p> <table style="width: 100%; margin-top: 20px;"> <thead> <tr> <th></th> <th style="text-align: center;">Option 1 (as existing)</th> <th style="text-align: center;">Option 2 (enhanced)</th> </tr> <tr> <th></th> <th style="text-align: center;">£</th> <th style="text-align: center;">£</th> </tr> </thead> <tbody> <tr> <td style="text-align: right;">Capital cost</td> <td style="text-align: center;">200,000</td> <td style="text-align: center;">240,000</td> </tr> <tr> <td></td> <td style="text-align: center;">=====</td> <td style="text-align: center;">=====</td> </tr> <tr> <td style="text-align: right;">Revenue costs (saving) per annum</td> <td></td> <td></td> </tr> <tr> <td style="text-align: right;"> Loss of investment income</td> <td style="text-align: center;">10,000</td> <td style="text-align: center;">12,000</td> </tr> <tr> <td style="text-align: right;"> Annual cost of capital renewals</td> <td style="text-align: center;">5,000</td> <td style="text-align: center;">6,700</td> </tr> <tr> <td style="text-align: right;"> Additional income</td> <td style="text-align: center;">0</td> <td style="text-align: center;">(15,000)</td> </tr> <tr> <td></td> <td style="text-align: center;">-----</td> <td style="text-align: center;">-----</td> </tr> <tr> <td style="text-align: right;">Total cost per annum</td> <td style="text-align: center;">15,000</td> <td style="text-align: center;">3,700</td> </tr> <tr> <td></td> <td style="text-align: center;">=====</td> <td style="text-align: center;">=====</td> </tr> </tbody> </table>							Option 1 (as existing)	Option 2 (enhanced)		£	£	Capital cost	200,000	240,000		=====	=====	Revenue costs (saving) per annum			Loss of investment income	10,000	12,000	Annual cost of capital renewals	5,000	6,700	Additional income	0	(15,000)		-----	-----	Total cost per annum	15,000	3,700		=====	=====
	Option 1 (as existing)	Option 2 (enhanced)																																					
	£	£																																					
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	=====	=====																																					

Capital Plan List C – Evaluations

8	Partnership Funding: None.		
9	Post Implementation Review: 12 months after installation.		
10	Screening for equality impacts:		
	Question	Answer	Explanation of impacts
	a. Does the decision being made or recommended through this paper have potential to cause adverse impact or discriminate against different groups in the community?	No	N/A
	b. Does the decision being made or recommended through this paper make a positive contribution to promoting equality?	No	N/A
	c. What steps are you taking to mitigate, reduce, avoid or minimise the impacts identified above?	N/A	
11	Recommendation: It is clear from the evaluation undertaken by the Building & Facilities Manager that works to the health suite are essential and need to be progressed. The additional cost of the enhanced scheme (£40,000) will generate additional income of £15,000 per annum reducing the net annual cost to the Council. It is therefore recommended that the enhanced scheme (Option 2) at a capital cost of £240,000 be transferred from List C to List B.		

Capital Plan List C – Evaluations

3	Street Scene and Leisure : Leisure Centres – Energy Saving Measures Phase 3		
	1	Specification:	
	(i)	Purpose of the scheme	To replace existing light fittings in the Sports Hall at Larkfield Leisure Centre with LED fittings. An invest to save scheme that will reduce energy consumption and lower costs.
	(ii)	Relevance to National / Council's Strategic Objectives	(a) National: None. (b) Council: 1(Key) Continued delivery of priority services and a financially viable Council; 1c Reducing overheads; 2j Reducing energy consumption across the Council's own estate; 4e Further improving local play and leisure facilities
	(iii)	Targets for judging success	(a) Reduced energy consumption (b) Reduced energy costs (c) Reduced maintenance costs
	2	Description of Project / Design Issues:	
		<p>The Sports Hall at Larkfield Leisure Centre is currently illuminated by 120 fluorescent lamps in 60 fittings. The proposal will reduce the number of fittings to approximately 38 new LED High Bay fittings. The Sports Hall is in use for up to 16 hours per day, seven days per week and is consequently lit for over 5,000 hours per annum. The current lamps have a life expectancy of around 10,000 hours and are, therefore, generally replaced every two years with ad hoc replacement in between. Replacement of individual lamps is an onerous and time consuming task as it requires a scaffold tower to be erected in every instance. The current fittings are believed not to have been completely replaced since the Centre opened in 1982 and consequently failure of the fittings is becoming a more regular occurrence. The proposed LED lamps have a life expectancy of 50,000 hours and the project would mean complete replacement of the fittings as described earlier. This will result in energy efficiency and significantly extended life expectancy of the lamps requiring replacement of lamps after an estimated ten year period. It is also proposed to amend the wiring circuits to allow switching of individual courts which is not possible at present.</p>	
	3	Consultation:	
		<p>It is proposed to consult with the badminton club and casual users regarding the precise layout of the High Bay fittings. The Chief Executive of the Tonbridge & Malling Leisure Trust is supportive of the scheme.</p>	

Capital Plan List C – Evaluations

4	<p>Capital Cost:</p> <p>Option 1 - Estimated capital cost of required replacement fittings and lamps as existing including installation is £29,000. This consists of £12,000 for fittings, £2,000 for lamps and £15,000 for installation including re-wiring of circuits.</p> <p>Option 2 - Estimated capital cost of replacement using LED lamps is £40,000. This consists of £15,000 for the fittings, £10,000 for lamps and £15,000 for installation including re-wiring of circuits.</p>																																									
5	<p>Profiling of Expenditure</p> <table border="1" data-bbox="306 496 2096 571"> <thead> <tr> <th data-bbox="306 496 622 528">2014/15 (£'000)</th> <th data-bbox="622 496 925 528">2015/16 (£'000)</th> <th data-bbox="925 496 1245 528">2016/17 (£'000)</th> <th data-bbox="1245 496 1547 528">2017/18 (£'000)</th> <th data-bbox="1547 496 1850 528">2018/19 (£'000)</th> <th data-bbox="1850 496 2096 528">2019/20 (£'000)</th> </tr> </thead> <tbody> <tr> <td data-bbox="306 528 622 571">40</td> <td></td> <td></td> <td></td> <td></td> <td></td> </tr> </tbody> </table>						2014/15 (£'000)	2015/16 (£'000)	2016/17 (£'000)	2017/18 (£'000)	2018/19 (£'000)	2019/20 (£'000)	40																													
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6	<p>Capital Renewals Impact:</p> <p>Option 1 (as existing) replacement of fittings every 20 years at £12,000. Option 2 (LED Lamps) replacement fittings every 20 years at £15,000.</p>																																									
7	<p>Revenue Impact:</p> <p>Loss of investment income - £1,450 per annum to replace fittings Option1 (as existing) or £2,000 per annum Option 2 (LED Lamps).</p> <p>Existing lamps (Option 1) require complete replacement at a cost of £2,000 every 2 years, Option 2 (LED lamps) will require complete replacement at a cost of £10,000 every 10 years).</p> <p>Estimated energy efficiency saving of £2,500 per annum Option 2 (LED Lamps).</p> <table border="1" data-bbox="600 895 1765 1329"> <thead> <tr> <th></th> <th data-bbox="1379 895 1547 959">Option 1 (as existing)</th> <th data-bbox="1608 895 1765 959">Option 2 (enhanced)</th> </tr> <tr> <th></th> <th data-bbox="1447 959 1480 991">£</th> <th data-bbox="1668 959 1702 991">£</th> </tr> </thead> <tbody> <tr> <td data-bbox="600 991 757 1023">Capital cost</td> <td data-bbox="1447 991 1547 1023">29,000</td> <td data-bbox="1668 991 1765 1023">40,000</td> </tr> <tr> <td></td> <td data-bbox="1424 1023 1547 1054">=====</td> <td data-bbox="1637 1023 1765 1054">=====</td> </tr> <tr> <td data-bbox="600 1054 1055 1086">Revenue costs (saving) per annum</td> <td></td> <td></td> </tr> <tr> <td data-bbox="640 1086 987 1118">Loss of investment income</td> <td data-bbox="1469 1086 1547 1118">1,450</td> <td data-bbox="1682 1086 1765 1118">2,000</td> </tr> <tr> <td data-bbox="640 1118 898 1150">Replacement lamps</td> <td data-bbox="1469 1118 1547 1150">1,000</td> <td data-bbox="1682 1118 1765 1150">1,000</td> </tr> <tr> <td data-bbox="640 1150 909 1182">Replacement fittings</td> <td data-bbox="1491 1150 1547 1182">600</td> <td data-bbox="1704 1150 1765 1182">750</td> </tr> <tr> <td data-bbox="640 1182 976 1214">Energy saving per annum</td> <td data-bbox="1525 1182 1547 1214">0</td> <td data-bbox="1659 1182 1765 1214">(2,500)</td> </tr> <tr> <td></td> <td data-bbox="1424 1214 1547 1246">-----</td> <td data-bbox="1637 1214 1765 1246">-----</td> </tr> <tr> <td data-bbox="1066 1246 1346 1278">Total cost per annum</td> <td data-bbox="1469 1246 1547 1278">3,050</td> <td data-bbox="1682 1246 1765 1278">1,250</td> </tr> <tr> <td></td> <td data-bbox="1424 1278 1547 1310">=====</td> <td data-bbox="1637 1278 1765 1310">=====</td> </tr> </tbody> </table> <p>If Option 2 is adopted the saving of £1,800 per annum (Option 1 annual cost of £3,050 less Option 2 annual cost of £1,250) will be reflected in a reduction of the annual Service Fee payable by the Council to the Trust subject to Trust Board approval.</p>							Option 1 (as existing)	Option 2 (enhanced)		£	£	Capital cost	29,000	40,000		=====	=====	Revenue costs (saving) per annum			Loss of investment income	1,450	2,000	Replacement lamps	1,000	1,000	Replacement fittings	600	750	Energy saving per annum	0	(2,500)		-----	-----	Total cost per annum	3,050	1,250		=====	=====
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Capital Plan List C – Evaluations

8	Partnership Funding: None.		
9	Post Implementation Review: 12 months after installation.		
10	Screening for equality impacts:		
	Question	Answer	Explanation of impacts
	a. Does the decision being made or recommended through this paper have potential to cause adverse impact or discriminate against different groups in the community?	No	N/A
	b. Does the decision being made or recommended through this paper make a positive contribution to promoting equality?	No	N/A
	c. What steps are you taking to mitigate, reduce, avoid or minimise the impacts identified above?	N/A	
11	Recommendation: The existing Sports Hall lighting system is over 30 years old and replacement is now due. An LED based system will provide a modest reduction in energy costs and result in a more cost effective solution. It is recommended that Option 2 (LED lamps) at a capital cost of £40,000 is transferred from List C to List B.		